

Agenda

Meeting: Elizabeth Line Committee

Date: Thursday 30 September 2021

Time: 10:00am

Place: Conference Rooms 1&2, Ground Floor, Palestra, 197 Blackfriars Road, London SE1 8JZ

Members

Heidi Alexander (Chair)

Anne McMeel (Vice-Chair)

Prof Greg Clark CBE

Dr Nelson Ogunshakin OBE

Mark Phillips

Kathryn Cearns OBE (Department for Transport Observer)

Sarah Atkins

Copies of the papers and any attachments are available on [tfl.gov.uk How We Are Governed](https://tfl.gov.uk/How-We-Are-Governed).

This meeting will be open to the public and webcast live on [TfL YouTube channel](#), except for where exempt information is being discussed as noted on the agenda.

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Further Information

If you have questions, would like further information about the meeting or require special facilities please contact: Sue Riley, Secretariat Officer; Email: sueriley@tfl.gov.uk

For media enquiries please contact the TfL Press Office; telephone: 0343 222 4141; email: PressOffice@tfl.gov.uk

Howard Carter, General Counsel
Wednesday 22 September 2021

**Agenda
Elizabeth Line Committee
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1 Apologies for Absence and Chair's Announcements

2 Declarations of Interest

General Counsel

Members are reminded that any interests in a matter under discussion must be declared at the start of the meeting, or at the commencement of the item of business.

Members must not take any part in any discussion or decision on such a matter and, depending on the nature of the interest, may be asked to leave the room during the discussion.

**3 Minutes of the Meeting of the Committee Held on 15 July 2021
(Pages 1 - 8)**

General Counsel

The Committee is asked to approve the minutes of the meeting of the Committee held on 15 July 2021 and authorise the Chair to sign them.

4 Matters Arising and Actions List (Pages 9 - 12)

General Counsel

The Committee is asked to note the updated actions list.

5 Safety Update (Pages 13 - 16)

Chief Executive Officer, Crossrail and Chief Operating Officer, Elizabeth line

The Committee is asked to note the paper.

6 Project Status Update (Pages 17 - 22)

Chief Executive Officer, Crossrail

The Committee is asked to note the paper and the supplementary information on Part 2 of the agenda.

7 Elizabeth Line Readiness and Transition Update (Pages 23 - 26)

Chief Operating Officer, Elizabeth line

The Committee is asked to note the paper.

8 Finance and Risk Update (Pages 27 - 28)

Chief Finance Officer, Crossrail and Divisional Finance Director, London Underground

The Committee is asked to note the paper and the supplemental information on Part 2 of the agenda.

9 Project Representative Report (Pages 29 - 30)

Chief Executive Officer, Crossrail

The Committee is asked to note the paper and the supplemental information on Part 2 of the agenda.

10 Elizabeth Line Programme Assurance Update (Pages 31 - 48)

TfL Director of Risk and Assurance

The Committee is asked to note the paper and the supplementary information on Part 2 of the agenda.

11 Members' Suggestions for Future Discussion Items (Pages 49 - 52)

General Counsel

The Committee is asked to note the forward plan and invited to raise any suggestions for future discussion items for the forward plan and for informal briefings.

12 Any Other Business the Chair Considers Urgent

The Chair will state the reason for urgency of any item taken.

13 Date of Next Meeting

Thursday, 25 November 2021 at 10.00am.

14 Exclusion of Press and Public

The Committee is recommended to agree to exclude the press and public from the meeting, in accordance with paragraph 3 of Schedule 12A to the Local Government Act 1972 (as amended), in order to consider the following items of business.

Agenda Part 2

15 Project Status Update (Pages 53 - 58)

Chief Executive Officer, Crossrail

Exempt supplemental information relating to the item on Part 1.

16 Finance and Risk Update (Pages 59 - 66)

Chief Finance Officer, Crossrail and Divisional Finance Director, London Underground.

Exempt supplemental information relating to the item on Part 1.

17 Project Representative Report (Pages 67 - 168)

Chief Executive Officer, Crossrail

Exempt supplemental information relating to the item on Part 1.

18 Elizabeth Line Programme Assurance Update (Pages 169 - 180)

TfL Director of Risk and Assurance

Exempt supplemental information relating to the item on Part 1.